The Queen Elizabeth Hospital King's Lynn
NHS Foundation Trust

REPORT TO THE PUBLIC BOARD

RESPONSIBLE DIRECTOR:	REPORT FOR:		IMPACT ON BUSINESS:		
Dr Nick Lyons Medical Director	Decision		High	Med	Low
	Discussion	√	✓		
	Information	✓			
LEAD MANAGER:			**BAF REFERENCES & RAG:**		
Mr Mark Rose Deputy Director of Patient Safety	Strategic	✓			
	Operational	✓			
	Governance	✓	**RELATED WORK: (PREVIOUS PAPERS TO COMMITTEE)**		
PEER ASSIST:	**PEER REVIEW:**				
Data prepared by Jamie Tear – Risk Management & Datix Coordinator					
CQC Domain: (safe, caring, effective, responsive, well-led)	All				

Meeting Date: 20 November 2018
Report Title: Risk Register 15+ and pending risks

PURPOSE:

The purpose of this paper is to update the Board on critical risks (those rated as 15+) along with the details of mitigations in place. Also to report on pending risks yet to be checked and confirmed.

SUMMARY:

The Governance team continues to work to embed and strengthen the oversight and management of risks at Divisional level.

- There are currently 22 open critical risks scoring 15+.
- Since the last report was provided in October 2018 3 risks has been added to the register.
  Please see details of these risks below for reference:

ID	Title	Jan-18	Feb-18	Mar-18	Apr-18	May-18	Jun-18	Jul-18	Aug-18	Sep-18	Oct-18
CBU 4											
2489	Staffing levels in Midwifery	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	15	16
2459	Security and access on to Rudham Ward	n/a	n/a	n/a	n/a	5	5	5	10	10	20

ID	Title	Jan-18	Feb-18	Mar-18	Apr-18	May-18	Jun-18	Jul-18	Aug-18	Sep-18	Oct-18
Trust Wide											
2493	Risk to Patient Safety and delivery of effective care due to challenges to existing nursing vacancies	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	20

FINANCIAL IMPLICATIONS / EFFICIENCY SAVINGS / QUALITY IMPROVEMENT:					
RISK ASSESSMENT (CROSS-REFERENCE WITH RISK REGISTER WHERE APPROPRIATE):					
Strategic / External	**Operational/ Organisational**	**Financial**	**Clinical**	**Legal/ Regulatory**	**Reputational / Patient Experience**
✓	✓			✓	✓
RECOMMENDATIONS:					
• Review progress since the last report • Note actions and suggest further work					

1.0 Introduction

The Risk and Governance team have completed reviews of all 15+ risks. The risk register now reflects the current position in relation to high and significant risks.

2.0 Risk Changes

Since the last meeting of the Board the risks continue to be managed and mitigation and action to reduce likelihood is put in place. Table 1 shows where changes to scores have occurred since January 2018.

ID	Title	Jan-18	Feb-18	Mar-18	Apr-18	May-18	Jun-18	Jul-18	Aug-18	Sep-18	Oct-18
CBU 1											
2306	Main theatres skill mix	15	15	15	15	15	15	15	15	15	15
2338	Treatment Room in Day Surgery Temperature Control	9	16	16	16	16	16	16	16	16	16
2387	Discharge from Critical Care delayed more than 4 hours resulting in emsa Breach and delayed admission	16	16	16	16	16	16	16	16	16	16
CBU 4											
2337	Scans are performed but not recorded on PACS so not visible to other Providers leading to possible adverse care.	20	20	16	16	16	16	16	16	16	16
2371	Vulnerable patients acquiring HAI with unusual organisms due to Non Compliance of Neonatal Unit Ventilation with HTM03-01	15	15	15	15	15	15	15	15	15	15
2197	Lack of Effective Leadership and Clinical Direction within O&G Department impacting on delivery & long term strategy	12	12	12	12	12	12	16	16	16	16
2489	Staffing levels in Midwifery	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	15	16
2459	Security and access on to Rudham Ward	n/a	n/a	n/a	n/a	5	5	5	10	10	20
CBU 7											
2199	Failure to achieve 4 hour standard target	16	16	16	16	16	16	16	16	16	16

CBU 8											
2316	Delivery of the 62 day cancer target	12	12	12	12	12	15	15	15	15	15
2311	MHRA inspection / report	9	9	9	9	9	16	16	16	16	16
2312	PACS (radiology) implementation	8	8	8	8	8	16	16	16	16	16
Estates & Facilities											
392	Roof Integrity and building infrastructure	16	16	15	15	15	15	15	15	15	15
1938	Fire Compartmentation & Fire Detection	15	15	15	15	15	15	15	15	15	15
Finance											
2428	Failure to achieve Trust Control Total	n/a	15	15	15	15	15	15	15	15	15
2430	Capital loan financing 2018-19	n/a	15	15	15	15	15	15	15	15	15
IM&T											
2343	The threat of the Trust's day to day operations being compromised by Cyber Crime	16	16	16	16	16	16	16	16	16	16
Corporate - Nursing											
1025	Challenges to achieve sufficient registered nurse recruitment & retention (previously ref. 0210)	16	16	16	16	16	16	16	16	16	16
2412	No central oversight and governance structure for medical device training compliance.	n/a	n/a	n/a	n/a	n/a	15	15	15	15	15
Trust Wide											
956	Failure to meet 18 week pathway and loss of income.	16	16	20	20	20	20	20	20	20	20
2483	CQC Section 31 and Section 29A Risk of further regulatory notices	n/a	n/a	n/a	n/a	n/a	n/a	16	16	16	16
2493	Risk to Patient Safety and delivery of effective care due to challenges to existing nursing vacancies	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	20

3.0 Pending risks (item 7 on agenda)

There are currently 24 pending risks, (as at 25/10/2018) that are awaiting review and sign off (Attached as appendix 2).

	Total
Finance	8
IM&T	5
Trust Wide	2
CBU 2	2
CBU 8	2
COO	1
Patient Experience	1
Human Resources	1
Estates & Facilities	1
CBU 5	1
Total	24