Agenda Item 18

The Queen Elizabeth Hospital King's Lynn
NHS Foundation Trust

REPORT TO THE TRUST BOARD (IN PUBLIC)

RESPONSIBLE DIRECTOR:	REPORT FOR:		IMPACT ON BUSINESS:		
Laura Skaife-Knight Deputy Chief Executive	Decision		High	Med	Low
	Consideration		x		
	Information	x			
LEAD MANAGER:	**REPORT TYPE:**		**BAF REFERENCES & RAG:**		
Carly West-Burnham – Director of Strategy	Strategic	x			
	Operational	x			
	Governance				
	IMPLICATIONS:		**RELATED WORK: (PREVIOUS PAPERS TO BOARD/COMMITTEE)**		
	Patient Care/Safety/ Experience	x			
	Finance	x			
	Workforce	x			
	Policy	x			
PEER ASSIST (inc. clinical engagement):	**PEER REVIEW:**				
STP Executive Executive Directors					
CQC Domain: (safe, caring, effective, responsive, well-led, use of resources)	**Well-Led**				

Meeting Date: **4 February 2020**

Report Title: **STP Update (Public Board)**

PURPOSE:

The purpose of this paper is to provide the Board with an update on key areas of work within the Norfolk and Waveney Sustainability and Transformation Partnership (STP).

SUMMARY:

System performance and finance reports

The attached Norfolk and Waveney STP system performance and finance reports reflect the STP system operational performance and financial performance. The Trust performance and finance elements of this report were presented and discussed in detail at the December Trust Board meeting.

Hospital Services Strategy

The three Norfolk Hospital Boards have agreed to develop a joint services strategy.

On Friday 10 January, members of the Hospital Services Strategy Board held a workshop to enable a more detailed discussion on the purpose of the strategy, the key issues to be addressed and how to structure the programme.

There was strong attendance from all Trusts with presence from Medical Directors, Chief Nurses and Directors of Strategy, including from QEH. In addition, Healthwatch and Commissioners

were represented.

At the workshop, the group developed and signed off the following definition of the purpose of the Hospital Services Strategy;

'The purpose of the Strategy is to improve the quality of care for people living across Norfolk and Waveney. Together, we will:

- *Reduce the variation in quality of and access to care*
- *Provide care as locally as possible, only centralising where necessary*
- *Create sustainable services by making the best use of our collective workforce, buildings and money*
- *Make sure that our staff have equal access to career development opportunities and training*

We will work together as one hospital system to achieve all of this, taking joint responsibility for addressing the challenges we face and improving care.

This work isn't just about the care people receive in our hospitals, so we must and will work in partnership with primary care, social services, community healthcare, mental health services and the voluntary sector.'

At the workshop, the broad structure of the programme was agreed – and are as follows:

1. A rolling programme of speciality reviews, encompassing all specialties in a series of 'waves'
2. A programme to increasingly align and converge clinical policies and protocols
3. A small number of Norfolk and Waveney-wide projects looking at key cross-cutting issues

The agreed next steps are for the core team to develop the detail of the programme, based on the discussions which have taken place to-date and to set out the likely resources required to deliver. Initial milestones will also be set as part of this work as will clarity around the key stakeholders who will need to be engaged to ensure effective delivery, specifically clinical engagement.

This will be presented to the next meeting of the Hospital Services Strategy Board on 14 February 2020.

Implications: Financial / Quality / Workforce / Policy:

Strategic / External	Operational	Financial	Clinical	Legal/ Regulatory	Reputational / Patient Experience	Workforce
x	x	x	x	X	x	x

RECOMMENDATION/S:

The Board are asked to;

- Note the content of the system performance and finance reports.
- Note the progress of the Hospital Services Strategy and anticipated next steps