Agenda Item: 11.1a

The Queen Elizabeth Hospital King's Lynn
NHS Foundation Trust

Finance Report - 2021/2022

Month 7 – October 2021

EXCELLENCE STARTS HERE

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Executive Summary

I&E Position and Executive Summary – Month 7

	In Month				Year to Date			
	Plan £'000s	Actual £'000s	Fav / (Adv) £'000s	Fav / (Adv) %	Plan £'000s	Actual £'000s	Fav / (Adv) £'000s	Fav / (Adv) %
I&E								
Clinical Income	19,192	19,192	0	0%	132,508	134,982	2,474	2%
Other Income	1,424	1,424	0	0%	9,506	9,299	(207)	(2%)
COVID-19 Additional Income	1,414	1,414	0	0%	9,106	9,998	892	10%
Total Income	**22,030**	**22,030**	**0**	**0%**	**151,120**	**154,279**	**3,159**	**2%**
Pay Costs - Substantive	(12,763)	(12,763)	0	0%	(85,809)	(89,952)	(4,143)	(5%)
Pay Costs - Bank	(999)	(999)	0	0%	(7,775)	(7,132)	643	8%
Pay Costs - Agency	(965)	(965)	0	0%	(8,902)	(6,371)	2,531	28%
Pay Costs - Additional COVID-19	(583)	(583)	0	0%	(4,619)	(4,586)	33	1%
Pay Costs - Vaccination Centres	(84)	(84)	0	0%	(84)	(903)	(819)	
Total Pay	(15,394)	(15,394)	0	0%	(107,189)	(108,944)	(1,755)	(2%)
Non Pay - Additional COVID-19	(61)	(61)	0	0%	(661)	(309)	352	53%
Non Pay	(5,788)	(5,788)	0	0%	(36,998)	(39,489)	(2,491)	(7%)
Total Operating Costs	**(21,243)**	**(21,243)**	**0**	**0%**	**(144,848)**	**(148,742)**	**(3,894)**	**(3%)**
EBITDA	**787**	**787**	**0**	**0%**	**6,272**	**5,537**	**(735)**	**(12%)**
Non-Operating Costs	(793)	(793)	0	0%	(6,450)	(5,663)	787	12%
Adjust Donated Assets	33	33	0	0%	205	205	0	0%
TOTAL (Deficit) / Surplus	**27**	**27**	**0**	**0%**	**27**	**79**	**52**	**193%**
Ratios								
Agency : Total Pay	6.6%	6.6%			8.7%	6.2%		
EBITDA : Income	3.6%	3.6%			4.2%	3.6%		
Net Deficit : Income	0.1%	0.1%			0.0%	0.1%		

Key
- EBITDA refers to Earnings Before Interest, Taxes, Depreciation and Amortisation
- Fav refers to a favourable variance to plan
- (Adv) refers to an adverse variance to plan

Executive Summary

The system financial plan for H2 2021/22 will be submitted on18/11/2021. It has been developed in the context of being a breakeven position for 2021/22. Month 7 actuals will be used as the budget for month 7 as per NHSI&E guidance.

As at the end of October (M7) 2021, the Trust's in month financial position is showing a surplus of £27k, year to date the surplus is £79k.

Key points of note in month / Material variances:

- Leverington and Feltwell wards remain open to provide additional bed capacity. These wards have now been built into the base budget for the second half of the year and form part of the H2 plan.
- Covid-19 vaccination costs incurred and reimbursed in month are £0.1m.
- Agency expenditure has decreased by £0.1m in month 7 against the 2021/22 run-rate average.
- Non-pay expenditure has increased by £0.5m in month 7 against the 2021/22 run-rate average. This is mainly due to increases in supplies, drugs and premises expenditure.
- The CIP/ waste reduction programme has achieved £0.6m of efficiencies in month, YTD the achievement of CIP is favourable to plan by £0.5m.
- In month capital expenditure incurred is £0.8m. YTD this is at £4.1m (detail on page 15).

Key Performance Indicators (KPIs)

Financial KPIs	Month 1 £000's	Month 2 £000's	Month 3 £000's	Month 4 £000's	Month 5 £000's	Month 6 £000's	Month 7 £000's
Variance against H1 2021/22 and draft H2 Financial Plan (cumulative)	11	18	24	21	45	52	52
Agency staffing performance against NHSI ceiling* (Ex. Covid vacc staff)	(109)	213	(152)	(16)	68	(220)	(227)
Agency staffing performance against NHSI ceiling* (All staff)	(968)	(517)	(521)	(320)	(245)	(442)	(455)
Substantive WTE** run-rate	3,376	3,387	3,383	3,401	3,363	3,352	3,344
Bank WTE** run-rate estimated	320	238	241	241	253	256	317
Agency WTE** run-rate estimated	90	80	94	89	83	93	127
Absence rate % whole Trust ***	5.99%	5.88%	5.94%	5.99%	6.08%	6.17%	6.30%
Variance against 2021/22 NHSI Trust capital plan (cumulative)	(422)	(990)	(1,424)	(1,567)	(3,498)	(4,284)	(4,510)
Variance against 2021/22 NHSI RAAC capital plan (cumulative)	(518)	(588)	(1,101)	(2,538)	(4,048)	(5,250)	(6,942)
Variance against 2021/22 NHSI total capital plan (cumulative)	(940)	(1,578)	(2,525)	(4,105)	(7,546)	(9,534)	(11,452)
Waste reduction / CIP variance against plan (cumulative)	(7)	366	711	629	629	482	482

*NHSI set an agency ceiling for every provider. The ceiling for QEHKL for the FY21/22 is £878k per month. The current forecast run-rate is £1,320k per month.

** WTE - Whole Time Equivalent. Information supplied by the Workforce Information Team

*** Absence information is collected a month in arrears

Trust provisions/contingencies held 2021/22

Provision / contingencies held	Comment	Balance as at 1/4/2021 £k	Adjustment during Q1 2021/22 £k	Adjustment during m4 2021/22 £k	Adjustment during m5 2021/22 £k	Adjustment during m6 2021/22 £k	Adjustment during m7 2021/22 £k	Balance as held YTD 2021/22 £k
Digital Chemo system write off	Echemo solution to be changed in 2021/22 to align to other providers. Disposal of asset will allow for additional capital expenditure over and above the current programme.	550	0	0	0	0	0	**550**
DM01 - Outsourcing/additional capacity for diagnostic services	Additional capacity required for MRI and CT to achieve DM01 standards.	450	0	0	0	0	0	**450**
Annual Leave - Additional Day	Proposition for an additional annual leave day.	610	0	0	0	(305)	0	**305**
Agency expenditure	Additional provision over the normal levels of accruals.	77	0	0	0	0	0	**77**
Compulsory Recovery Unit (ex-RTA)	Additional provision over the nationally recommended provision.	370	0	0	0	0	0	**370**
COVID-19 Cost recovery provision	Provision based on national audit evidence that 9% of providers are challenged on COVID spend reclaims	1,304	0	0	0	0	0	**1,304**
Other Employee Related	Includes annual clinical excellence awards and pensions liability for return and retire staff	264	(191)	0	0	0	0	**73**
Other	Other	160	290	0	250	(219)	0	**481**
Total Provision		**3,785**	**99**	**0**	**250**	**(524)**	**0**	**3,610**
Potential additional provision from annual leave calculation	Potential benefit from the different calculation used within the national guidance compared to local calculation	800	0	0	0	0	0	**800**
Total Potential Provision		**4,585**	**99**	**0**	**250**	**(524)**	**0**	**4,410**

As part of the 2020/21 year end process the provisions set out on the table to the left were established.

These provisions, and the unwinding of them, is being tracked throughout 2021/22.

In quarter movements:

No adjustment in Month 7

Norfolk and Waveney ICS Position – Capital – Month 7*

*Excludes non system capital

	System CDEL YTD			System CDEL FOT		
	Plan £'000s	Actual £'000s	Fav / (Adv) £'000s	Plan £'000s	Actual £'000s	Fav / (Adv) £'000s
NHS Norfolk and Waveney CCG	0	0	0	0	0	0
Norfolk and Norwich University Hospitals NHS Foundation Trust	16,467	10,318	(6,149)	29,946	29,946	0
Norfolk and Suffolk NHS Foundation Trust	2,047	1,618	(429)	7,600	7,600	0
Norfolk Community Health and Care NHS Trust	1,372	696	(676)	3,609	3,609	0
Queen Elizabeth Hospital King's Lynn NHS Foundation Trust	8,328	3,649	(4,679)	29,474	29,474	0
James Paget University Hospitals NHS Foundation Trust	4,421	3,304	(1,117)	13,335	13,335	0
System Position	**32,635**	**19,585**	**(13,050)**	**83,964**	**83,964**	**0**

Executive Summary

The ICS CDEL position is based on indicative finance positions as at work day 5 (5th November 2021).

As at month 7 the Norfolk and Waveney ICS has an adverse variance to plan.

However, by the end of the year Norfolk and Waveney ICS remains forecast to be on plan.

Detailed Analysis

Income - Key drivers / material variances in-month

The financial plan for H2 will be submitted on 18/11/2021. It has been developed in the context of being a breakeven position for 2021/22.

The report to NHSE/I in month 7 will present a plan position to match actual income and expenditure. In month 7 therefore, there are no variances to plan to report.

The table below instead presents a run rate of income year to date:

Actual Income per month	Mth 1 £'000s	Mth 2 £'000s	Mth3 £'000s	Mth 4 £'000s	Mth 5 £'000s	Mth 6 £'000s	Mth 7 £'000s	M 1- 6 (H1) Ave £'000s	Mth 7 +/- £'000s	Mth 7 +/- %
Clinical Income per month	18,855	18,820	19,245	18,841	18,716	19,193	19,192	18,945	247	1.30%
Pay Award Arrears (Included above)						2,100				
COVID - 19 Additional Income	1,579	1,448	1,455	1,448	1,288	1,386	1,414	1,434	(20)	-1.39%
Car Park Income	36	44	54	56	48	56	42	49	(7)	-14.29%
Catering Income	34	33	42	39	36	37	40	37	3	8.60%
Education & training Income	632	632	431	738	584	576	991	599	392	65.49%
Non-patient care services to other bodies	429	425	400	424	389	411	420	413	7	1.69%
Other Income	161	144	148	312	215	91	210	179	32	17.65%
Research and Development	37	34	32	34	37	44	47	36	11	29.36%
TOTAL	**21,763**	**21,580**	**21,807**	**21,892**	**21,313**	**23,894**	**22,356**	**21,692**	**665**	**108.41%**

Items of note:

- Clinical Income – In month 7 clinical income is 1.3% higher than the H1 average. 1.16% is added to cover the cost of pay awards. However, clinical income in month 7 excludes all ERF funding and additional funding agreed as part of covering the cost of the additional wards.
- COVID – 19 additional Income in month 7 is higher than that recorded in month 6 but on a par with the average in H1.
- Car Park income is lower than the previous 4 months (mainly due to changes in visiting restrictions during October) whilst catering income in month 7 has stayed flat.
- Education & training income reflects contract values but the contract is not phased equally which means that a high increase in the run rate is shown in month 7. Across H2 the contract value is £410k (12.3%) higher than H1. Additional funding is specifically being received for non medical training (£100k) Post graduate medical training (220k) workforce development (£80k).

Trust Run-Rate Pay Performance

	Actuals M1	Actuals M2	Actuals M3	Actuals M4	Actuals M5	Actuals M6	Actuals M7	M1 to M6 average	M7 Variance against average
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Registered Nurses & Midwives (substantive)	(3,710)	(3,765)	(3,602)	(3,713)	(3,417)	(4,386)	(3,784)	(3,766)	(18)
Allied Health Professionals (substantive)	(557)	(564)	(558)	(555)	(554)	(674)	(589)	(577)	(11)
Other Scientific, Therapeutic & Technical (substa	(478)	(474)	(457)	(470)	(476)	(548)	(471)	(484)	13
Qualified Healthcare Science (substantive)	(119)	(121)	(125)	(128)	(124)	(149)	(123)	(128)	5
Qualified Ambulance Staff (substantive)	(14)	(14)	(14)	(13)	(14)	(17)	(14)	(14)	(0)
Support to nursing staff (substantive)	(1,400)	(1,424)	(1,415)	(1,326)	(1,333)	(1,560)	(1,311)	(1,410)	99
Support to allied health professionals (substanti	(129)	(134)	(130)	(138)	(134)	(161)	(134)	(138)	4
Support to clincal staff other (substantive)	(94)	(93)	(92)	(94)	(91)	(113)	(94)	(96)	3
Consultants (substantive)	(1,951)	(1,963)	(1,945)	(1,962)	(1,928)	(2,220)	(1,991)	(1,995)	4
Career/Staff grade (substantive)	(570)	(567)	(572)	(569)	(544)	(650)	(550)	(579)	29
Trainee grades (substantive)	(1,160)	(1,084)	(1,137)	(1,102)	(1,176)	(1,178)	(1,223)	(1,139)	(84)
NHS Infrastructure Support (substantive)	(2,532)	(2,581)	(2,605)	(2,514)	(2,574)	(3,060)	(2,595)	(2,645)	50
Any others (substantive)	(3)	(3)	(3)	(3)	(3)	(8)	(9)	(4)	(5)
Permanent Staff	**(12,718)**	**(12,787)**	**(12,658)**	**(12,587)**	**(12,368)**	**(14,726)**	**(12,886)**	**(12,974)**	**88**
Registered Nurses & Midwives (bank)	(312)	(218)	(234)	(236)	14	(213)	(187)	(200)	12
Allied Health Professionals (bank)	(32)	(33)	(37)	(33)	(32)	(44)	(33)	(35)	2
Other Scientific, Therapeutic & Technical (bank)	(4)	(1)	(1)	(2)	(2)	(3)	(3)	(2)	(1)
Qualified Healthcare Science (bank)	(3)	(3)	(3)	(2)	(3)	(4)	(2)	(3)	1
Qualified Ambulance Staff (bank)	(2)	(2)	(2)	(1)	(2)	(2)	(0)	(2)	1
Support to nursing staff (bank)	(299)	(224)	(243)	(193)	(443)	(286)	(254)	(281)	27
Support to allied health professionals (bank)	(1)	0	0	(0)	(0)	(1)	0	(0)	0
Support to clinical staff other (bank)	(9)	(8)	(8)	(11)	(8)	(11)	(9)	(9)	(0)
Consultants (bank and overtime)	(270)	(258)	(283)	(283)	(296)	(349)	(259)	(290)	31
Career/Staff grade (bank and overtime)	(64)	(67)	(70)	(66)	(75)	(74)	(83)	(69)	(14)
Trainee grades (bank and overtime)	(117)	(136)	(114)	(148)	(159)	(129)	(111)	(134)	23
NHS Infrastructure Support (bank)	(273)	(213)	(226)	(266)	(41)	(252)	(232)	(212)	(20)
Bank Staff	**(1,386)**	**(1,163)**	**(1,219)**	**(1,241)**	**(1,046)**	**(1,367)**	**(1,175)**	**(1,237)**	**62**
Registered Nurses & Midwives (agency)	(846)	(572)	(547)	(367)	(480)	(444)	(577)	(543)	(35)
Other Scientific, Therapeutic & Technical (agenc	1	0	0	0	0	0	(3)	0	(3)
Qualified Healthcare Science (agency)	(91)	(71)	(101)	(81)	(33)	(93)	(72)	(78)	6
Support to clinical staff (agency)	(20)	(17)	(1)	(1)	0	0	0	(6)	6
Consultants (agency)	(286)	(275)	(299)	(259)	(230)	(348)	(317)	(283)	(34)
Career/Staff grade (agency)	(96)	(93)	(99)	(105)	(68)	(57)	(53)	(86)	33
Trainee grades (agency)	(312)	(279)	(224)	(270)	(234)	(222)	(168)	(257)	89
NHS Infrastructure Support (Agency)	(196)	(88)	(128)	(115)	(78)	(157)	(143)	(127)	(16)
Agency Staff	**(1,846)**	**(1,395)**	**(1,399)**	**(1,198)**	**(1,123)**	**(1,320)**	**(1,333)**	**(1,380)**	47
TOTAL PAY EXPENDITURE	**(15,950)**	**(15,345)**	**(15,275)**	**(15,027)**	**(14,537)**	**(17,413)**	**(15,394)**	**(15,591)**	**197**

Key points of note in month / Material variances:

- In month total pay expenditure is favourable to the yearly average by £0.2m. However there are no material variances in month that would indicate any permanent trend in a reduced run-rate.
- The variance against the substantive trainee grade Doctors is due to the change in contract terms from earlier in the year.
- September includes the cost of the pay award of £2.1m for consultants and agenda for change staff, back dated to April 21.
- Agency expenditure in month is favourable to the yearly average by £0.05m.
- COVID-19 staffing run rates have increased in month 7 inline with hospital admissions.
- In month £102k of staffing cost were recharged to capital programmes (YTD £578k) mainly on the Electronic Patient Records system (EPR) and the RAAC project.

Trust Total Non-Pay Run-Rate Performance

	Actuals M1	Actuals M2	Actuals M3	Actuals M4	Actuals M5	Actuals M6	Actuals M7	M1 to M6 average	M7 variance against average
Healthcare from NHS Bodies	(704)	(751)	(724)	(744)	(664)	(729)	(678)	(719)	41
Healthcare from Non-NHS Bodies	(135)	(136)	(108)	(137)	(163)	(66)	(98)	(124)	26
Non-Executive Directors	(12)	(13)	(13)	(13)	(13)	(13)	(13)	(13)	(0)
Supplies & Services-Clinical	(1,097)	(1,180)	(1,285)	(1,316)	(1,277)	(1,410)	(1,354)	(1,261)	(94)
Supplies & Services-General	(266)	(164)	(216)	(234)	(282)	(166)	(265)	(221)	(44)
Drug Costs	(1,701)	(1,579)	(1,852)	(1,713)	(1,617)	(2,096)	(1,892)	(1,760)	(132)
Consultancy	(1)	1	(12)	0	6	(6)	(0)	(2)	2
Establishment	(204)	(227)	(162)	(171)	(184)	(188)	(168)	(189)	21
Premises - Rates	(68)	(68)	(68)	(68)	(109)	(72)	(68)	(75)	8
Premises - Other	(587)	(537)	(496)	(448)	(457)	(670)	(737)	(532)	(205)
Transport	(66)	(61)	(42)	(59)	(63)	(62)	(65)	(59)	(6)
Depreciation	(603)	(603)	(603)	(597)	(597)	(597)	(614)	(600)	(14)
Provision for Impairment of Receivables	(0)	17	0	0	0	0	0	3	(3)
Audit Fees and other remuneration	(11)	(19)	(17)	(13)	(13)	(13)	(12)	(14)	2
Clinical Negligence	(429)	(429)	(429)	(429)	(429)	(429)	(429)	(429)	0
Education & Training	(50)	(29)	(29)	(32)	(56)	(58)	(46)	(42)	(3)
Operating Leases	(38)	(32)	(31)	(36)	(41)	(18)	(30)	(32)	2
Other	(166)	(344)	(223)	(407)	(204)	49	(318)	(216)	(102)
Adjustment (to)/from provisions	(99)	0	0	0	(250)	524	0	29	(29)
	(6,236)	**(6,153)**	**(6,309)**	**(6,419)**	**(6,412)**	**(6,019)**	**(6,790)**	**(6,258)**	**(532)**

Key points of note in month / Material variances:

- Non-pay is adverse to the in year run-rate by £0.5m. This is mainly due to the increase in supplies, drugs and premises expenditure
- The variance against 'Premises Other' in month is mainly due to the purchase of EPMA pharmacy software. This is a one off historic catch up cost, ongoing cost form part of the proposed H2 financial plan.
- Other non-pay cost includes £32k (£307k YTD) of additional international nurse recruitment. These costs include agency fees, travel, accommodation and visa costs.

Waste Reduction Programme (CIP) - Month 7

CIP Plan	M1 £000's	M2 £000's	M3 £000's	M4 £000's	M5 £000's	M6 £000's	2021/22 H1 BUDGET £000's	P7 £000's	P8 £000's	P9 £000's	P10 £000's	P11 £000's	P12 £000's	2021/22 H2 BUDGET £000's	2021/22 TOTAL BUDGET £000's
Procurement	40	40	40	40	40	40	240	60	60	60	60	60	60	360	600
Estates Rationalisation	-	-	-	-	-	-	0	50	50	50	50	50	50	300	300
Agency Admin and clerical - vacancy scrutiny panel	-	-	20	25	25	25	95	25	25	25	25	25	30	155	250
Review of bank and overtime usage	-	-	25	25	25	25	100	25	25	25	25	25	25	150	250
Control on discretionary non pay expenditure	10	20	25	25	25	25	130	20	20	20	20	20	20	120	250
Agency nursing reduction Review of agency rates and caps	100	145	145	190	190	190	960	190	170	170	170	170	170	1,040	2,000
Agency Medical vacancy panel & medical recruitment	100	145	145	190	190	190	960	190	170	170	170	170	170	1,040	2,000
Out patient restoration							0		50	50	50	50	50	250	250
Non clinical income - payroll	-	-	-	5	5	5	15	5	5	5	5	5	0	25	40
Other non clinical income	-	-	-	-	-	-	0	10	10	10	10	10	10	60	60
Total	250	350	400	500	500	500	2,500	575	585	585	585	585	585	3,500	6,000

CIP Actuals	M1 £000's	M2 £000's	M3 £000's	M4 £000's	M5 £000's	M6 £000's	2021/22 H1 Actual £000's	P7 £000's	P8 £000's	P9 £000's	P10 £000's	P11 £000's	P12 £000's	2021/22 H2 Actual £000's	2021/22 TOTAL ACTUAL £000's
Procurement	18	68	56	77	59	65	343	61						61	404
Estates Rationalisation	-	-	-	-	-	-	0	0						0	0
Agency Admin and clerical - vacancy scrutiny panel	-	-	-	-	-	-	0	0						0	0
Review of bank and overtime usage	-	90	90	-	-	-	180	0						0	180
Control on discretionary non pay expenditure	15	15	18	-	-	-	48	0						0	48
Agency nursing reduction Review of agency rates and caps	160	454	461	221	321	172	1,789	324						324	2,113
Agency Medical vacancy panel & medical recruitment	50	96	120	120	120	116	622	190						190	812
Out patient restoration	-	-	-	-	-	-	0	0						0	0
Non clinical income - payroll	-	-	-	-	-	-	0	0						0	0
Other non clinical income	-	-	-	-	-	-	0	0						0	0
Total H1	243	723	745	418	500	353	2,982	575	0	0	0	0	0	575	3,557

Key points of note in month / Material variances:

The Trust's aim was to deliver its base case Waste Reduction Programme (WRP) scenario of £6.0m, c3% in year, phased to £2.5m in the first 6 months and £3.5m in the second. At month 7 the Trust has delivered WRP efficiencies of £3.5m against the plan of £3.1m, this is a positive variance of £0.4m.

The Trust is planning to reset its approach to WRP for H2 with a view to planning and identifying efficiencies for 2022/23.

NB- the basis for the agency savings CIPs reported for M1 to M7 is the exit outturn of FY20/21. The basis of CIP recognition is under review for H2 of FY21/22.

Capital Programme Analysis

Trust Capital Expenditure Programme - overview

The FY21/22 capital plan of £32.24m is one of the largest in the N&W ICS and the largest capital spend the Trust has dealt with in many years. It is broadly split into three parts:

1) The RAAC emergency failsafe programme PDC (year 1) (£20.695m)
2) Internal Funding (£8.779m), Digital Aspirant Funding (£2m), & Donated Funding (£0.766m)
3) An MoU of PDC (£0.628m) Additional funding has been signed for MRI Scanner

The Trust reports on its progress on its capital plan both internally and externally, however, it is important to understand in this context that there are several different capital plans which the Trust is being measured against each month. The below table sets out a summary of the plans, when they were created, where they are being reported, and what the YTD position on these is:

	Plan - Type	Reported where	Timeline	FY21/22 Plan total	YTD M7 Plan Total £000's	YTD M7 Actual £000's	YTD M7 Variance £000's	Commitments £000's	Variance incl. Commitments £000's	Page reference in this report
1	**Original Capital Plan FY21/22**	NHSE/I, monthly	Produced in Jan/Feb 2021	**£32.240m**	**£15,586**	**£4,134**	**£11,452**	£18,542	(£7,090)	**15**
2	**Re-profiled Capital Plan**	NHSE/I, submitted in July 21	Re-profiled at the request of the ICS at M3	**£32.240m**	**£9,404**	**£4,134**	**£5,271**	£18,542	(£13,272)	**33**
2A	**ICS Capital Plan**	ICS, monthly, at WD5	Re-profiled plan (2), but without NHSX funded capital	**£29.474m***	**£8,328**	**£3,649**	**£4,679**	£18,514	(£13,835)	**7**
3	**RAAC Business Case**	Monthly RAAC programme board, NHSE/I	May/June 2021. Approved by DHSC on 12 July 2021	**£22.391m****	**£9,011**	**£2,069**	**£6,942**	£17,287	(£10,346)	**20**
3A	**RAAC Business Case (Re-profiled plan)**	ICS, monthly, at WD5	Re-profiled plan (2), but without NHSX funded capital	**£22.391m****	**£6,249**	**£2,069**	**£4,180**	£17,287	(£13,108)	**36**

NB: * The difference between the Original Capital Plan of £32.24m and the ICS Capital Plan reportable to the ICS of £29.474m is £2.766m, of which £2m is related to capital funded by NHSX for Digital Aspirant (DA) programmes, and £0.8m is related to donated funding including Radiology Information System (RIS) & The Butterfly Suite

** The approved business case totals £20.695m, but the total estimated cost of the programme per the business case is £22.391m. The difference of £1.696m being supported by the NHSE/I regional finance team.

Trust Capital Expenditure Programme - Month 7

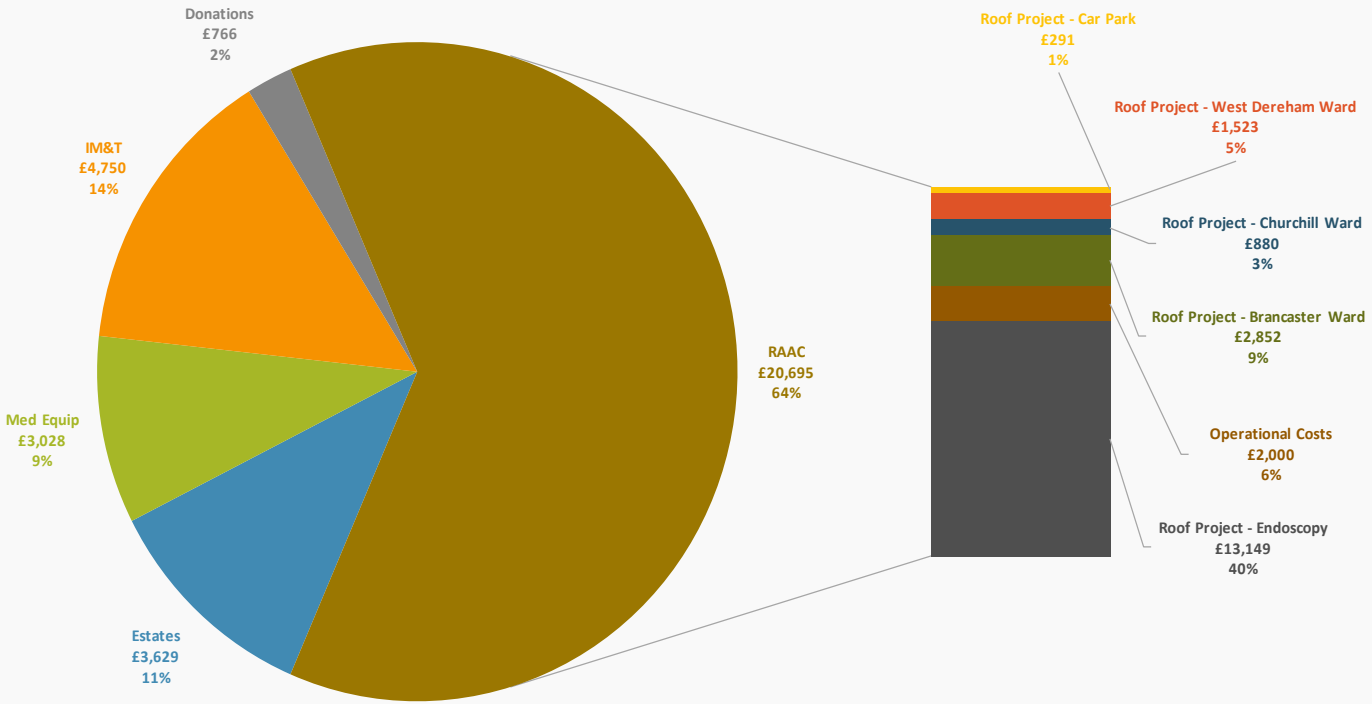
Capital Spend - 31st Oct 2021	In Month			Year to Date					Forecast			
Capital Scheme	M7 Original Plan £000's	M7 Actual £000's	Variance £000's	YTD Original Plan	YTD Actual £000's	Variance	PO's Outstanding / Commitments £000's	Total YTD Inc Commitments £000's	Full year Original Plan £000's	Full Year Forecast £000's	Variance £000's	Commentary
Reinforced Autoclaved Aerated Concrete (RAAC):	**2,002**	**311**	**1,691**	**9,011**	**2,069**	**6,942**	**17,287**	**19,357**	**20,695**	**22,391**	**- 1,696**	YTD actual including commitments is £10,346k ahead plan. Approved business case, when fully costed, totals £22.4m, but the difference between the £20.6m and the £22.4m has been guaranteed to be funded by NHSE/I regional team.
New Hospital SOC	**-**	**84**	**- 84**	**-**	**148**	**- 148**	**277**	**426**		**1,300**	**- 1,300**	There is no budget for New Hospital Soc however, funding bid has been submitted through the ICS Capital Schemes Development for rapid deployment Schemes.
Estates:												YTD actual including commitments is £597k below plan however, the re-profiled position is £102k below plan. The forecast position is in line with plan.
Site Development Schemes	150	214	- 64	1,229	444	785	188	**632**	2,329	2,329	-	
Backlog Maintance	110	161	- 51	750	820	- 70	446	**1,265**	1,300	1,300	-	Although YTD variance is (£70k) Backlog Maintenance forecast is in line with plan.
Facilities	-	-	-	-	- 3	3	-	**- 3**	-	-	-	
Estates total	**260**	**375**	**- 115**	**1,979**	**1,261**	**718**	**634**	**1,895**	**3,629**	**3,629**	**-**	
Digital:												
E-Observation	30	-	30	320	-	320	-	**-**	1,500	1,500	-	Digital is expected to be in line with plan except for the forecast underspend on Electronic Patient Records.
EPR (Electronic Patient Record)	280	35	245	1,140	227	913	12	**239**	2,500	1,500	1,000	
IM&T	80	0	80	340	20	320	140	**160**	750	750	-	
Digital total	**390**	**35**	**355**	**1,800**	**246**	**1,554**	**152**	**399**	**4,750**	**3,750**	**1,000**	
Medical Equipment:												Medical Equipment forecast is in line with plan. Radiology Equipment relates to MRI replacement. The Business case was approved end September hence there is no significant expenditure recorded. Additional PDC of £628k for MRI has been agreed and MoU signed.
Medical Equipment	15	-	15	433	321	112	175	**497**	500	500	-	
Radiology Equipment	55	-	55	1,647	13	1,634	-	**13**	1,900	2,528	- 628	
Medical Equipment total	**70**	**-**	**70**	**2,080**	**335**	**1,745**	**175**	**510**	**2,400**	**3,028**	**- 628**	
Other Equipment	-	-	-	-	34	- 34	-	**34**	-	-	-	
Donated:												
RIS	-	-	-	400	40	360	16	**56**	400	400	-	
Other Donated	-	-	-	316	-	316	-	**-**	366	366	-	
Donated Total	**-**	**-**	**-**	**716**	**40**	**676**	**16**	**56**	**766**	**766**	**-**	
Total Capital Schemes	**2,722**	**805**	**1,917**	**15,586**	**4,134**	**11,452**	**18,542**	**22,676**	**32,240**	**34,864**	**-2,624**	

Overspent vs Plan
Underspent vs Plan

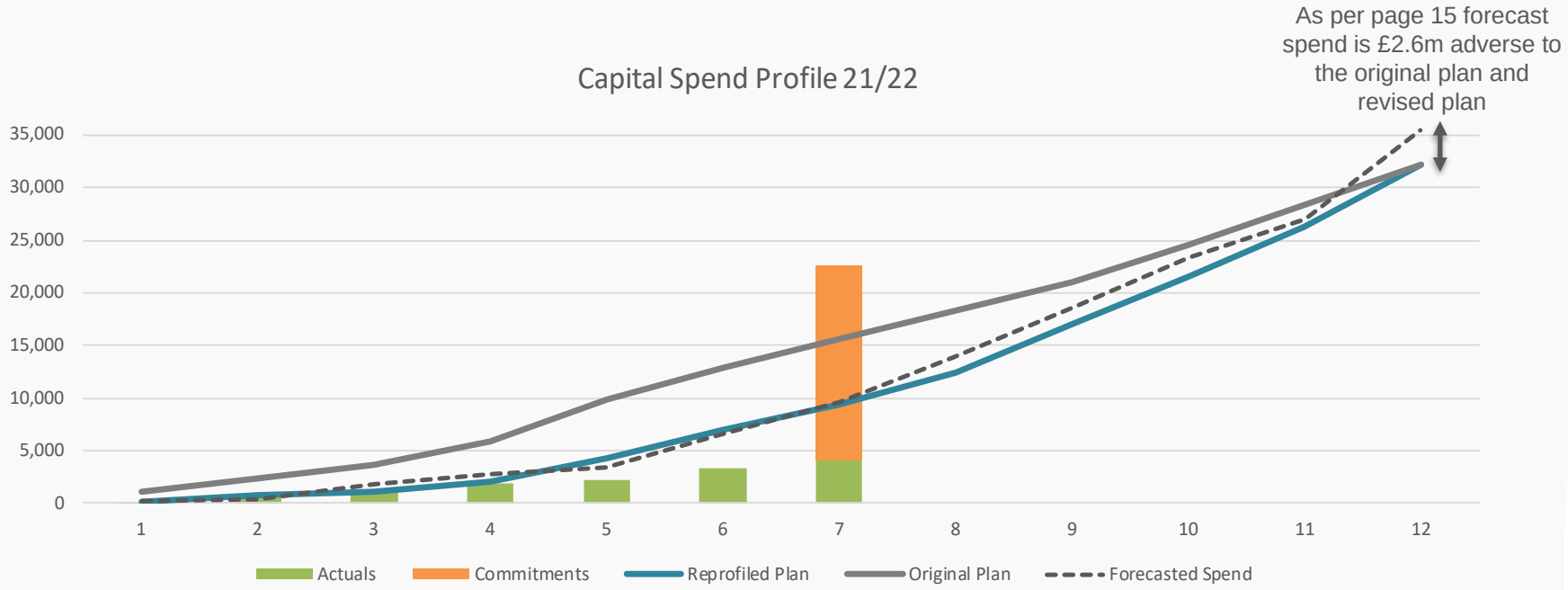
Funded by	
Internal Funds	8,779
Centrally	2,628
Donated Assets	766
Roof Funding	20,695
Regional	1,696
Total	**34,564**

Trust Capital Programme Full Year Plan

21/22 Full Year Capital Plan with Breakdown of RAAC Programme Funding £000's

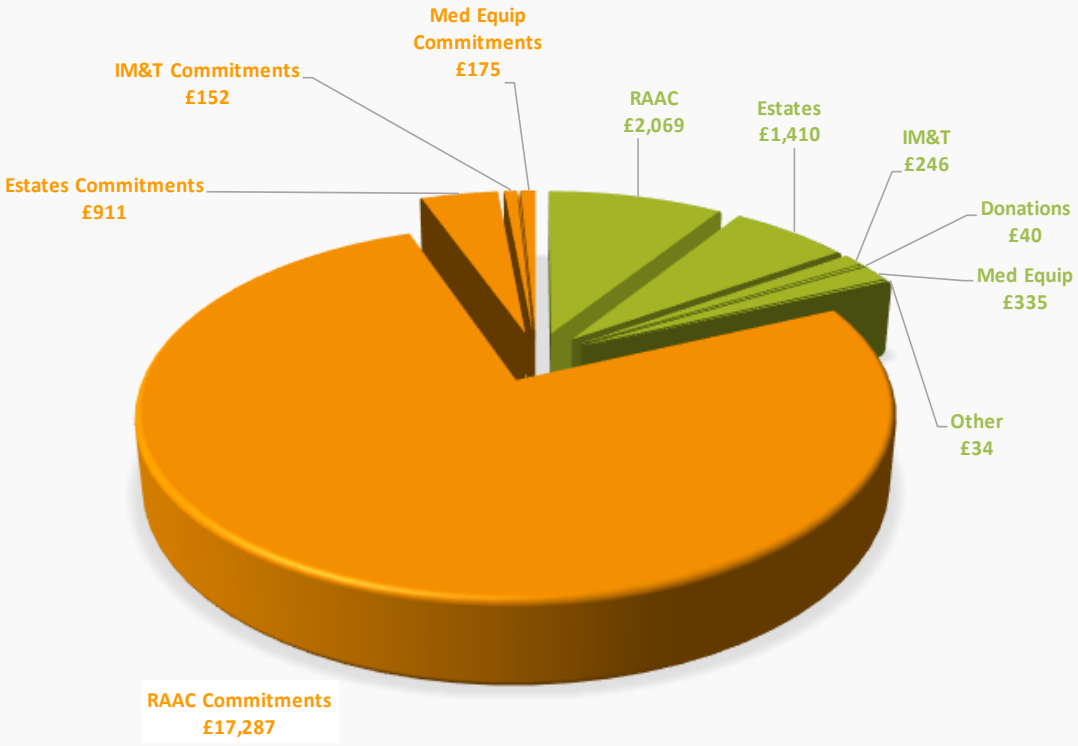


Trust Capital Expenditure Programme - Month 7 £000's

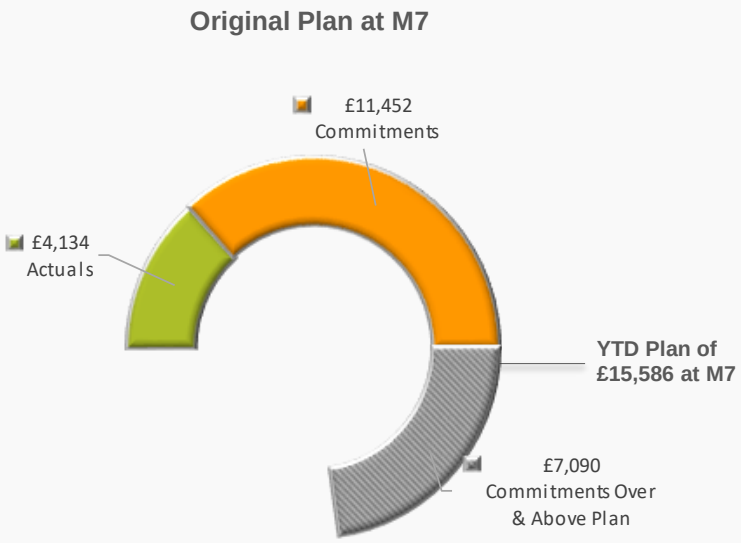


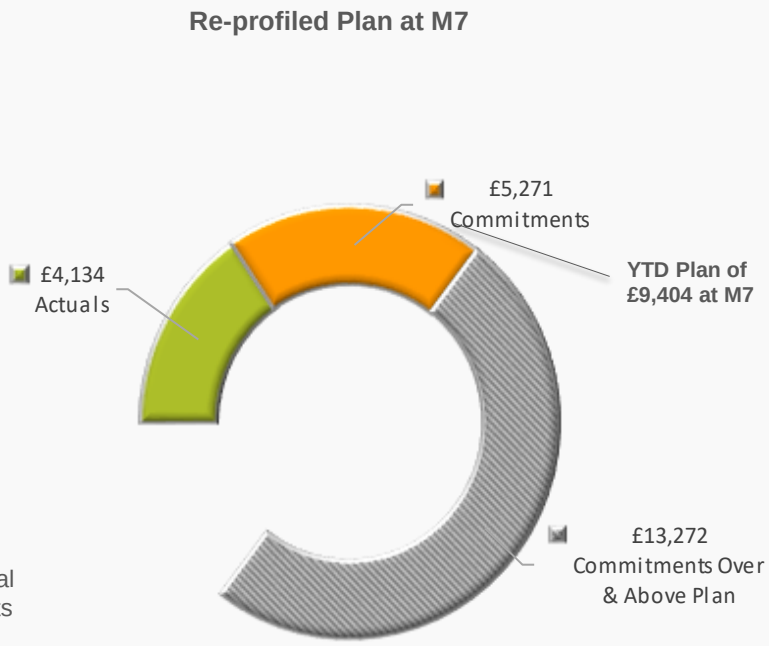
Trust Capital Expenditure Programme - Month 7

YTD Month 7 Spend against original plan (incl. commitments) £000's



Full Programme YTD Original Plan vs Re-profiled Plan Month 7





£18,542 Total commitments at M7

RAAC Programme Expenditure - Month 7

RAAC Capital Spend - 31st Oct 2021	In Month			Year to Date					Forecast		
Capital Scheme	M7 Original Plan	M7 Actual	Variance	YTD Original Plan	YTD Actual	Variance	PO's Outstanding / Commitments	Total YTD Inc Commitments	Full year Original (PDC)	Full year Business Case Plan	Variance PDC Vs Business Case
	£000's	£000's	£000's		£000's		£000's	£000's	£000's	£000's	£000's
Roof Project - Churchill Ward	107	5	102	451	52	399	-	**52**	880	495	385
Roof Project - Car Park	110	2	108	199	11	188	83	**94**	291	-	291
Roof Project - Endoscopy	1,653	122	1,530	6,809	675	6,134	15,814	**16,489**	13,149	10,991	2,158
Roof Project - Brancaster Ward	27	14	13	801	155	646	485	**641**	2,852	3,875	- 1,023
Roof Project - West Dereham Ward	27	8	18	440	87	352	-	**87**	1,523	5,054	- 3,531
Operational Costs	80	160	- 81	311	1,090	- 779	905	**1,994**	2,000	1,976	24
Contingency	-	-	-	-	-	-	-	**-**			-
Total RAAC	**2,002**	**311**	**1,691**	**9,011**	**2,069**	**6,942**	**17,287**	**19,357**	**20,695**	**22,391**	**-1,696**

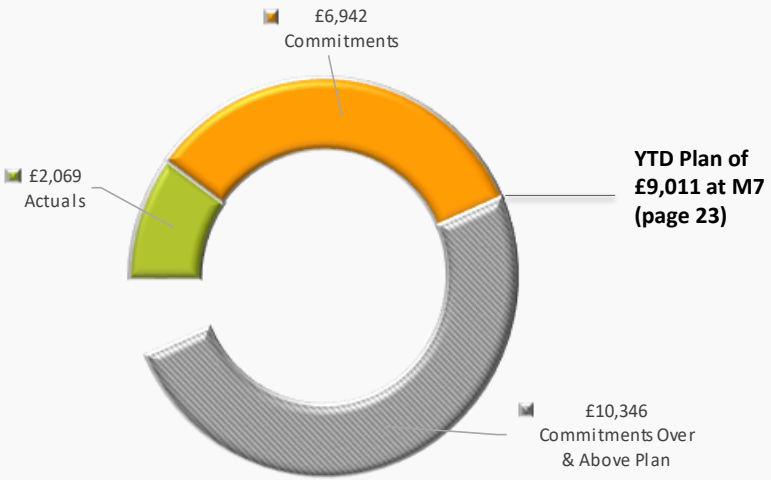
Overspent vs Plan

Underspent vs Plan

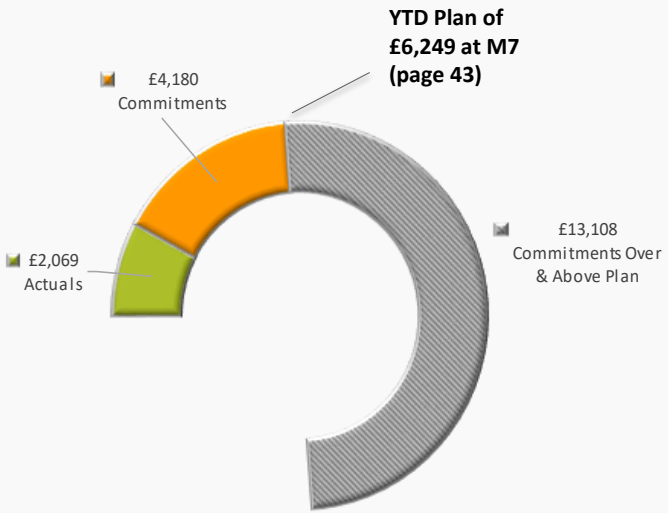
Funded by	
Roof Funding	20,695
Funding	1,696
Total	**22,391**

RAAC Programme YTD Original Plan vs Re-profiled Plan Month 7

Original Plan at M7



Re-profiled Plan at M7



£17,287 Total commitments at M7

Trust Capital Expenditure Programme – Update

	Contractual Position	Comments incl. risk management/mitigation
Roof Project - Churchill Ward	Detailed room designs are with the users for sign off. The contractor has been appointed via a NHS Procurement framework, started on site on 11th October, with a completion date of 22nd December 2021. Final contract value is expected by 29th October 2021	RG Carter have confirmed completion of 24/12/21. Final cost plan awaited from EXI. Program being closely monitored. Project group will be set up to align the moves into the area, ensuring all areas are covered
Roof Project - Car Park	The car park works have been completed for the additional disabled spaces and relocation of the pool cars and the premium spaces. The work to provide a better surface of the car park between the Fermoy and Churchill will be completed by 22nd October	Car park work completed
Roof Project - Endoscopy	Work commenced on site on 27th September. A Letter of intent and PO to the value of £3.1m was issued to the contractor MTX, in advance of the main contract being signed. Contract due to be agreed by Monday 18th October 2021. Planning permission has been submitted. Discussions with the clinical team to establish equipment requirements for each room. £6.395m application made to DHSC to cover spend to date - expected 18/10/21	PO raised to MTX for the value of £13.1m. Meeting to be held between Trust/EXI and MTX to discuss completion date for the unit. £13m has been drawn down to cover the PO's raised. Permission has been granted for the removal of the trees, awaiting the approval in writing. Operational plan in place to manage delivery of the unit(s) during January. Fortnightly and monthly meetings monitoring progress, plus the RAAC Programme Board
Roof Project - Brancaster Ward	Following the completion of Churchill outpatient facilities the services currently located in the Brancaster ward will move to this new area. Brancaster clinic will be remodelled as a maternity ward with 19 beds. Technical estates surveys have been completed. Full design and tender packs under development and the procurement route discussed and agreed with Procurement, via a framework.	Design team working with EXI to complete tender packs. RG Carter approached as a preferred supplier for the work, as already set up on site for the Churchill works. Procurement aligned to this approach. Meeting set up to agree approach for the procurement of work for Years 2 & 3
Roof Project - West Dereham Ward	Following the completion of Churchill outpatient facilities the services currently located in the West Dereham will move to this new area. West Dereham will be converted into a frailty ward. Technical estates surveys have been completed. Full design and tender packs under development and the procurement route discussed and agreed with Procurement, via a framework.	Design team working with EXI to complete tender packs. RG Carter approached as a preferred supplier for the work, as already set up on site for the Churchill works. Procurement aligned to this approach. Meeting set up to agree approach for the procurement of work for Years 2 & 3
Estates:		
Site Development Schemes	NICU - contractor started 18.8.21, contract signed and completion due April 22. Butterfly Suite - work commenced 13.9.21. Completion likely Spring 2022. MRI Scanner replacement - Business case submitted with formal approval to proceed for one machine. Additional monies for 2nd machine awaiting confirmation from ICS Capital monies (regional slippage), to install 2 machines. Multi Faith Room - option paper produced for review and approval of preferred way forward, prior to business case and request for charitable funds (January 22). Ophthalmology business case in preparation, awaiting approval for the £3m bid of ICS capital monies (regional capital slippage)	NICU Refurbishment - The fire walls within the area and fire compartmentation have caused a concern, and a plan is being formulated to address this. As work has commenced with this project, areas such as asbestos in the walls has been identified, causing an extension to the programme to enable the removal. This has pushed the completion date to 8th June 2022. The programme will be closely monitored and if there is any way of accelerating the programme it will be actioned. To enable the work to be carried out on Castleacre for the decant ward, the ward could be partitioned off (leaving 2 bays for NICU) to enable the work to be started once the Castleacre ward moves into the new Brancaster area. Butterfly Suite - Draper & Nichols have been appointed as the contractors and work commenced on site on 13.09.21 This work includes the modification of rooms as an enabler to release the space within CDS to provide the Butterfly Suite (3 rooms), converting rooms to en-suite. A change to the Butterfly Suite plan has been made, as the clinical team have raised the wish to have a bed in the room with the birthing pool – this has meant that the design needed to be changed. The fire walls within the area and fire compartmentation have caused a concern, and a plan is being formulated to address this Completion date not yet provided (likely to be spring 2022). Plans to bring forward the completion date are being considered between the team and the Associate Director of Estates & Facilities, with an outcome and plan expected by 15th October. Mulit Faith Room - the business case has been completed and this will be presented to the Investment & Capital Planning Group on 17.11.21. Ophthalmolgy business case has been supported by Board and we are awaiting approval from the national team
Backlog Maintenance	New Boilers for Day Care and Sandringham. Business cases completed and working through October's governance meetings. CCTV - upgrade of some cameras to improve coverage - business case completed and will appear at October committees for approval. SSD - replacement boilers, disinfector and air handling unit - paper prepared outlining options, and preferred route to be agreed before submitting business case. The exterior of the building has been painted to maintain the exterior RAAC wall panels.l The CCU chillers business case has been completed and will be presented to the October committees	The business case for CCU chillers and the business case for the ENT ventilation have been reviewed and risk assessed to see which scheme should be prioritised. The decision has been made to progress with the ENT business case. The CCU chillers have been proposed for the regional capital monies that may become available
Facilities	Tender for replacement of TUGS - out to tender. Trial arranged to involve all waste team as part of evaluation of equipment. Business case being worked on to replace a failed pastry oven. Project agreed to review the options to manage the flow on the car park, to provide a system that is modern and user friendly	Tender process continues with the evaluation of products available. Pastry oven has been added to the list for the regional capital monies
Digital	Of the £4.75M allocated to Digital, £58K of 'Digital schemes' will not be committed and £1M is currently under review pending a decision. This directly relates to EPR matched funding and represents the slippage of the ICS EPR Programme against plan. The remaining funding is either spent, committed or planned for spend per proposed adjusted Digital plan.	
Medical Equipment:	The medical equipment budget has been spent for this financial year, and committee is now focussing on the requirements for next year	

Balance Sheet Analysis

Balance Sheet Update

	31-Mar-21 £m	30-Sep-21 £m	31-Oct-21 £m	Month on Month Movement £m	YTD Movement £m
Non current assets	101	100	100	-	(1)
Current Assets					
Inventories	2	2	2	-	-
Trade & Other Receivables	13	11	11	-	(2)
Cash	27	24	27	3	-
Current liabilities					
Trade & Other Payables	(19)	(18)	(15)	3	4
Accruals	(18)	(11)	(9)	2	9
PDC dividend	-	-	-	-	-
Other current liabilities	(2)	(1)	(2)	(1)	-
Non current liabilities	(1)	(1)	(1)	-	-
Borrowings	-	-	-	-	-
Total assets employed	**103**	**106**	**113**	**7**	**10**
Tax payers' equity					
Public Dividend Capital	198	198	205	7	7
Revaluation Reserve	9	9	9	-	-
Income & Expenditure Reserve	(104)	(101)	(101)	-	3
Tax payers' equity	**103**	**106**	**113**	**7**	**10**

Month-on-Month Key movements / variances

- Cash balances have increased by £3m, principally as a result of PDC advance funding for the RAAC project.
- Trade and other payables have decreased primarily due to the faster payment of suppliers in line with BPPC requirements.
- Public Dividend capital has increased by £7m during M7 due to an initial cash drawdown from the £22.4m approved funding for the RAAC project in the current financial year.

Working Capital

		Target	Mar-21	Sep-21	Oct-21
Debtor Days		30	27	23	20
			'£000's	'£000's	'£000's
Aged Debt	Current < 30 Days		1,059	548	3,140
	>30 days <60 Days		36	48	62
	>60 Days < 90 Days		43	47	48
	Over 90 Days		309	217	143
Total			1,447	860	3,393
% over 90 days		< 5%	21.4%	10.7%	5.2%
Liquidity Days		> (20) days	7.5	7.5	7.5

Month-on-Month Key movements / variances

Debtor days
Overall debt has increased by £2.5m principally due to HEE billing at month-end close,

Debtor days have decreased slightly.

Debt over 90 days has decreased slightly from the previous month.

Working Capital

Aged Creditor		Processed £000's	Registered £000's	Total £000's
NHS	Current	149	268	**417**
	>30 days	-	3	**3**
	>60 Days	-	82	**82**
Total		**149**	**353**	**502**
Non-NHS	Current	903	1,743	**2,646**
	>30 days	-	69	**69**
	>60 Days	5	511	**516**
Total		**908**	**2,323**	**3,231**
Small Suppliers & drugs (subset of Non-NHS)				
	Current	190	65	**255**
	>30 days	-	-	**-**
	>60 Days	-	-	**-**
Total		**190**	**65**	**255**

BPPC	Target	For Month 31-Oct	Cumulative YTD
All Suppliers	£000's	11,773	64,184
Value	95%	96.6%	91.2%
Volume	95%	96.9%	95.5%

Creditor Days	Target	31-Mar	31-Oct
	30	17	17

Better Payment Practice Code (BPPC)

Note: performance against the 95% target is still measured against payment of undisputed invoices within 30 days of invoice date.

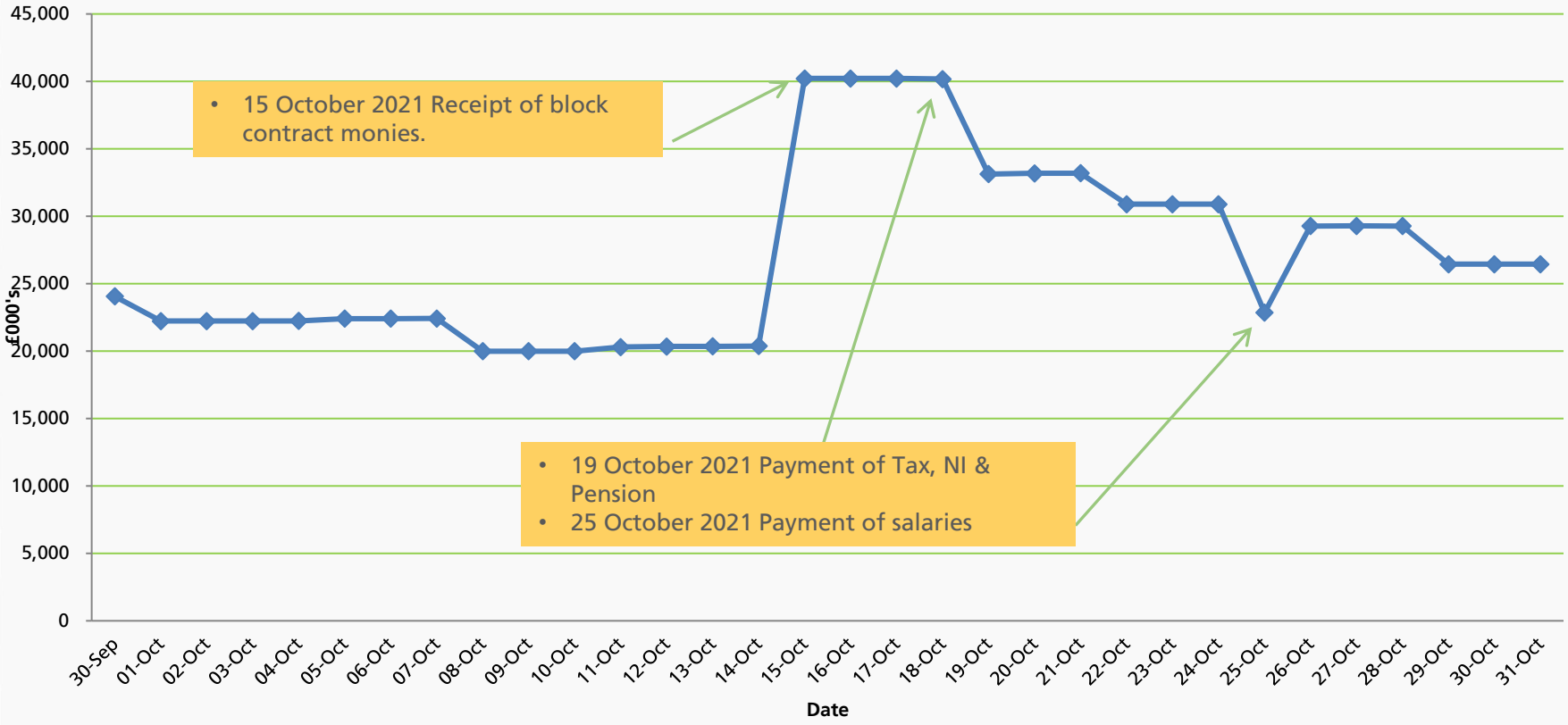
BPPC rates are below target in YTD by value. BPPC target YTD by volume meets the target.

The Trust has reviewed and amended its procedures against NHS guidance, resulting in a significant improvement in BPPC target percentages for the month.

The target is for the Trust to achieve a monthly 95% BPPC by the end of Q3 2021/22.

Cash Movements

The cash position remains high. The balance has increased by £3m by the end of October 2021.



Cash Flow Forecast -13 Week Cash Flow

- NHS income incorporates block, top-up income and expenditure, both revenue and capital, related to COVID-19 being reimbursed.
- Pay, pensions and tax: Trust employees are paid about the 25th day of the month. Tax, NI and pension payments about 19th of the month.
- PDC funding is drawn on expenditure. The Trust received £7m PDC funding for the RAAC in w/c 26 October 2021.

	Actual W/C 25-Oct-21	Week 1 W/C 01-Nov-21	Week 2 W/C 08-Nov-21	Week 3 W/C 15-Nov-21	Week 4 W/C 22-Nov-21	Week 5 W/C 29-Nov-21	Week 6 W/C 06-Dec-21	Week 7 W/C 13-Dec-21	Week 8 W/C 20-Dec-21	Week 9 W/C 27-Dec-21	Week 10 W/C 03-Jan-22	Week 11 W/C 10-Jan-22	Week 12 W/C 17-Jan-22	Week 13 W/C 24-Jan-22
Opening Balance	30,901	26,451	24,052	21,618	34,883	23,939	21,340	18,706	23,361	20,627	18,228	15,894	36,598	27,775
NHS Income - block, top-up, COVID-19	52	-	-	22,406	-	-	-	22,406	-	-	-	22,406	-	-
Other income	45	26	26	259	26	26	26	259	26	26	26	259	26	26
PDC received	6,395	-	-	-	-	-	-	-	-	-	-	-	-	-
	6,492	**26**	**26**	**22,665**	**26**	**26**	**26**	**22,665**	**26**	**26**	**26**	**22,665**	**26**	**26**
Trade/supplier payments	(2,699)	(1,675)	(1,675)	(2,205)	(1,675)	(1,675)	(1,675)	(2,205)	(1,675)	(1,675)	(1,675)	(1,675)	(2,205)	(1,675)
Capital	(129)	(650)	(700)	(750)	(800)	(850)	(900)	(950)	(1,000)	(650)	(600)	(200)	(200)	(200)
Pay, Tax, NI & Pensions	(8,114)	(100)	(85)	(6,445)	(8,495)	(100)	(85)	(14,855)	(85)	(100)	(85)	(85)	(6,445)	(8,495)
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	(10,942)	(2,425)	(2,460)	(9,400)	(10,970)	(2,625)	(2,660)	(18,010)	(2,760)	(2,425)	(2,360)	(1,960)	(8,850)	(10,370)
Closing balance	26,451	24,052	21,618	34,883	23,939	21,340	18,706	23,361	20,627	18,228	15,894	36,598	27,775	17,431

Appendix 1 – Activity data

Elective care recovery and restoration

2019/20 Adjusted baseline	Activity Numbers							Average Activity per Day						
MONTHS	Apr	May	Jun	Jul	Aug	Sep	Oct	Apr	May	Jun	Jul	Aug	Sep	Oct
Main Points of Delivery														
Day-cases	2,545	2,383	2,724	2,799	2,243	2,542	2,358	127	125	124	127	107	116	112
Elective Inpatients	347	288	249	228	112	138	247	17	15	11	10	5	6	12
2021/22 Actuals														
MONTHS	Apr	May	Jun	Jul	Aug	Sep	Oct	Apr	May	Jun	Jul	Aug	Sep	Sep
Main Points of Delivery														
Day-cases	1,698	1,947	2,279	2,087	2,057	2,041	2,184	85	102	104	95	98	93	104
Elective Inpatients	196	216	295	280	241	286	293	10	11	13	13	11	13	14
Variance														
MONTHS	Apr	May	Jun	Jul	Aug	Sep	Oct	Apr	May	Jun	Jul	Aug	Sep	Sep
Main Points of Delivery														
Day-cases	-847	-436	-445	-712	-186	-501	-174	-42	-23	-20	-32	-9	-23	-8
Elective Inpatients	-151	-72	46	52	129	148	46	-8	-4	2	2	6	7	2

The table above shows activity recorded to date versus the adjusted recovery plan trajectory submitted to the ICS. Main points of note are as follows:

In month 7 the method of calculation of Elective Recovery has changed. In H2 the focus is now on completed Referral to Treatment (RTT) pathway activity rather than total weighted activity. The threshold for the scheme has been re-calculated so that the new threshold of 89% is comparable to the threshold of 95% used in H1. System level performance will continue to be monitored to establish the level of ERF achieved.

The plan submitted to the ICS by the Trust was a level of activity that exceeded the 89% threshold and it is calculated that circa £2m will be available to the Trust on completion of planned activity levels provided that all providers meet their targets.

In October the Trust did exceed the planned level of activity for admitted in-patients but did not meet the target for day case activity (although coding is as yet incomplete and this may change).

As a result, no ERF funding has been assumed in the position in October.

Key issues & actions

Issue:
The Trust's financial plan for H2 includes an expectation of receipt of circa £2m ERF monies. However, the impact of performance in October has meant that no extra income has been recorded in the October position.

The variance recorded in October in relation to Elective In-patient activity is primarily demand driven. In areas such as Paediatrics, Gynae oncology and Clinical oncology activity is below plan but there is not a backlog in these areas for In-patients and this is due to a lower than anticipated demand.

The variance recorded in October in relation to Daycase activity can be explained by the number of lists being lost due to illness or staff isolation. In addition however demand in some specialties in October is lower than anticipated.

Actions:
Actions are now being identified and monitored on a weekly basis in focus meetings. Focus meetings are held with each specialty whose leadership are asked to ensure that lists are fully booked and utilised as much as is reasonably possible. Areas of risk are identified and solutions considered to ensure that capacity is maintained as much as possible.

The booking team have received training and have been expanded to ensure that they are able to book patients for treatment 6 weeks ahead on a consistent basis.

Technology driven options are also being considered to make best use of capacity such as a robotic solution for radiology.

Appendix 2 – Additional Capital information

Trust Capital Expenditure Programme - Month 7 (Re-profile)

Capital Spend - 31st Oct 2021	In Month			Year to Date					Forecast		
Capital Scheme	M7 Re-profiled Plan £000's	M7 Actual £000's	Variance £000's	YTD Re-profiled Plan	YTD Actual £000's	Variance	PO's Outstanding / Commitments £000's	Total YTD Inc Commitments £000's	Full year Re-profiled Plan £000's	Full Year Forecast £000's	Variance £000's
Reinforced Autoclaved Aerated Concrete (RAAC):	**1,500**	**311**	**1,189**	**6,249**	**2,069**	**4,180**	**17,287**	**19,357**	**20,695**	**22,391**	**- 1,696**
New Hospital SOC	**-**	**84**	**- 84**	**-**	**148**	**- 148**	**277**	**426**		**1,300**	**- 1,300**
Estates:											
Site Development Schemes	312	214	98	734	444	290	188	**632**	2,329	2,329	-
Backlog Maintance	130	161	- 31	695	820	- 125	446	**1,265**	1,300	1,300	-
Facilities	-	-	-	-	- 3	3	-	**- 3**	-	-	-
Estates total	**442**	**375**	**67**	**1,429**	**1,261**	**168**	**634**	**1,895**	**3,629**	**3,629**	**-**
Digital:											
E-Observation	25	-	25	170	-	170	-	**-**	1,500	1,500	-
EPR (Electronic Patient Record)	180	35	145	460	227	233	12	**239**	2,500	1,500	1,000
IM&T	82	0	82	230	20	210	140	**160**	750	750	-
Digital total	**287**	**35**	252	**860**	**246**	614	**152**	**399**	**4,750**	**3,750**	**1,000**
Medical Equipment:											
Medical Equipment	22	-	22	290	321	- 32	175	**497**	500	500	-
Radiology Equipment	12	-	12	80	13	67	-	**13**	1,900	2,528	- 628
Medical Equipment total	**34**	**-**	**34**	**370**	**335**	**35**	**175**	**510**	**2,400**	**3,028**	**- 628**
Other Equipment	-	-	-	-	34	- 34	-	**34**	-	-	-
Donated:											
RIS	100	-	100	300	40	260	16	**56**	400	400	
Other Donated	56	-	56	196	-	196	-	**-**	366	366	-
Donated Total	**156**	**-**	**156**	**496**	**40**	**456**	**16**	**56**	**766**	**766**	**-**
Total Capital Schemes	**2,419**	**805**	**1,614**	**9,404**	**4,134**	**5,271**	**18,542**	**22,676**	**32,240**	**34,864**	**-2,624**

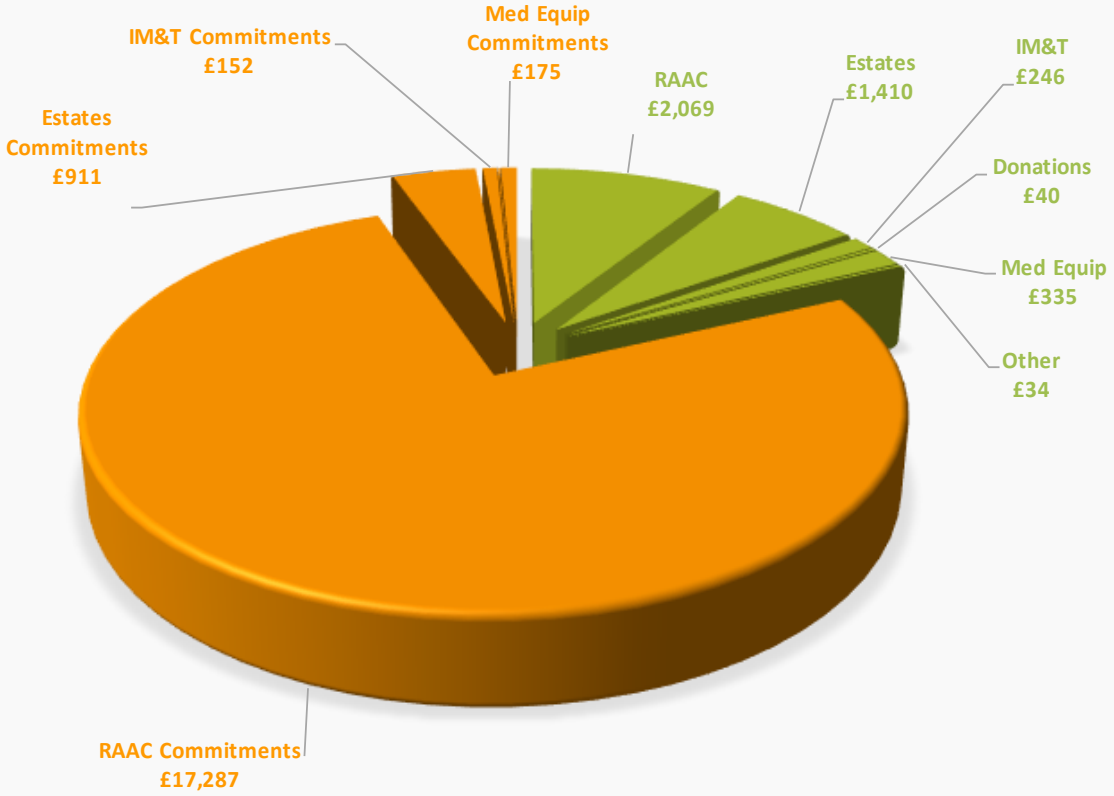
Overspent vs Plan
Underspent vs Plan

Funded by	
Internal Funds	8,779
Centrally	2,628
Donated Assets	766
Roof Funding	20,695
Regional	1,696
Total	**34,564**

Trust Capital Expenditure Programme - Month 7

YTD Month 7 Spend against Re-profiled plan (incl. commitments)

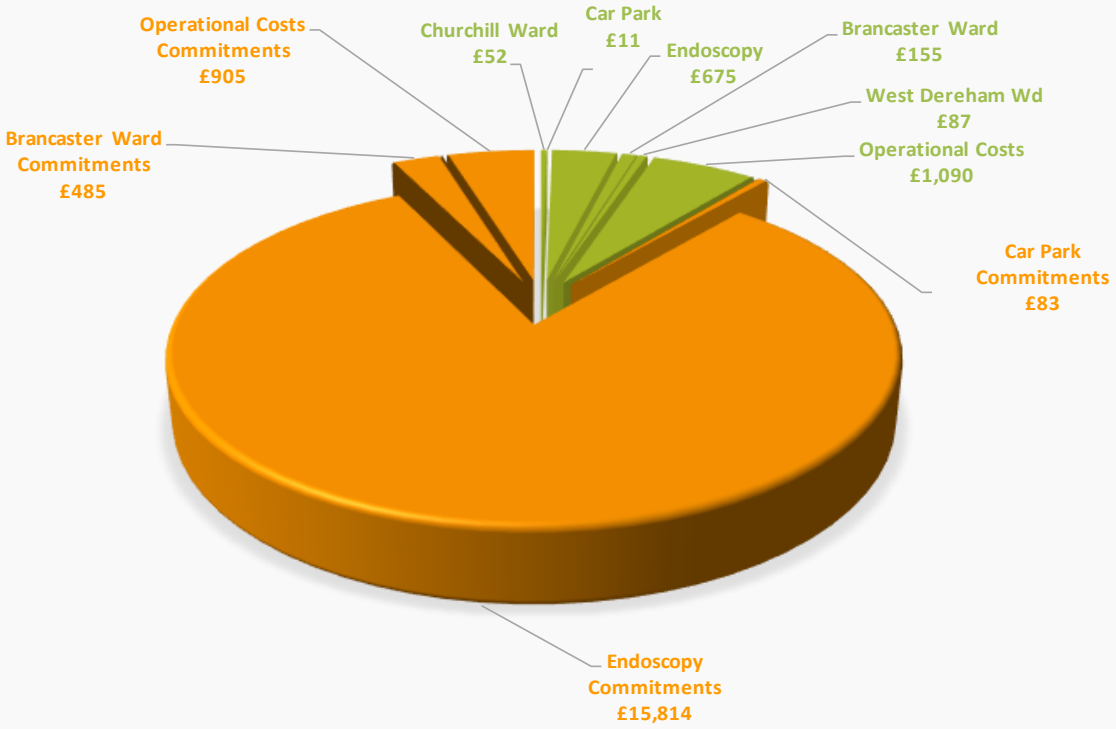
£000's



RAAC Capital Expenditure Programme - Month 7

YTD Month 7 Spend against original plan (incl. commitments)

£000's



RAAC Programme Expenditure - Month 7 (Re-profile)

RAAC Capital Spend - 31st Oct 2021	In Month			Year to Date					Forecast		
Capital Scheme	M7 Re-profiled Plan	M7 Actual	Variance	YTD Re-profiled Plan	YTD Actual	Variance	PO's Outstanding / Commitments	Total YTD Inc Commitments	Full year Re-profiled (PDC)	Full year Business Case Plan	Variance PDC Vs Business Case
	£000's	£000's	£000's		£000's		£000's	£000's	£000's	£000's	£000's
Roof Project - Churchill Ward	64	5	59	265	52	213	-	**52**	880	495	385
Roof Project - Car Park	25	2	23	105	11	94	83	**94**	291	-	291
Roof Project - Endoscopy	1,028	122	906	4,283	675	3,608	15,814	**16,489**	13,149	10,991	2,158
Roof Project - Brancaster Ward	220	14	206	916	155	761	485	**641**	2,852	3,875	- 1,023
Roof Project - West Dereham Ward	117	8	109	489	87	401	-	**87**	1,523	5,054	- 3,531
Operational Costs	46	160	- 115	191	1,090	- 898	905	**1,994**	2,000	1,976	24
Contingency	-	-	-	-	-	-	-	**-**			-
Total RAAC	**1,500**	**311**	**1,189**	**6,249**	**2,069**	**4,180**	**17,287**	**19,357**	**20,695**	**22,391**	**-1,696**

Overspent vs Plan

Underspent vs Plan

Funded by	
Roof Funding	20,695
Funding	1,696
Total	**22,391**