PLEASE NOTE
Whilst the need for social distancing continues there will be no facility for public attendance at this meeting. Board papers continue to be made available on the Trust's website.

NHS
The Queen Elizabeth Hospital King's Lynn
NHS Foundation Trust

BOARD OF DIRECTORS (IN PUBLIC)

Meeting to be held on Tuesday 5 October 2021
from 10:00 am with Board of Directors accessing the meeting remotely

Agenda Item		Report type	Required action	Lead
1.	Chairman's welcome and apologies	Verbal	Note	Chairman
Standing Items				
2.	Patient Story	Report	Consider	Chief Nurse
3.	Minutes of the previous meeting held on 7 September 2021 and matters arising	Minutes	Approve	Chairman
4.	Actions Monitoring	Actions Log	Monitor	Chairman
5.	Declarations of Interest in items on the agenda	Verbal	Note	Chairman
6.	Urgent Actions (Under Standing Orders Para. 5.2): None	-	-	Chairman
7.	Chairman's Report	Report	Consider	Chairman
8.	CEO's Update	Report	Consider	Chief Executive
Key Strategic Objectives: QUALITY	**1 - Safe and compassionate care** **2 - Modernise hospital and estate**			
9.	Board Assurance Framework (Key Strategic Objectives 1 and 2)	Report	Consider	Chief Nurse Dir. Finance
10.	Integrated Quality Improvement Plan	Report	Consider	Dir. Patient Safety
11.	Integrated Performance Report - Including Safe, Effective, Caring, Responsive, Well Led	Report	Monitor	Chief Digital & Information Officer Lead Directors
12.	New Hospital Programme, RAAC and Estate Strategy Programme update	Report	Consider	Deputy CEO Dir. Finance
13.	Learning from the COVID-19 Pandemic Report	Report	Consider	Chief Nurse
14.	Urgent and Emergency Care Patient Survey	Report	Consider	Chief Nurse
15.	Significant Risk Register (>15)	Report	Monitor	Dir. Patient Safety

Key Strategic Objectives: ENGAGEMENT	**3 - Staff engagement** **4 - Partnership working, clinical and financial sustainability**			
16.	Board Assurance Framework (Key Strategic Objectives 3 and 4)	Report	Consider	Deputy CEO Dir. Strategy
17.	Integrated Care System (ICS) update	Report	Consider	Dir. Strategy
Key Strategic Objectives: HEALTHY LIVES	**5 - Healthy lives staff and patients** **6 - Investing in our staff**			
18.	Board Assurance Framework (Key Strategic Objectives 5 and 6)	Report	Consider	Medical Director Dir. People
19.	Equality, Diversity and Inclusion (6 month update)	Report	Consider	Dir. People
20.	Wellbeing Guardian	Report	Note	Deputy CEO NED Wellbeing Guardian
Regulatory and Governance				
21.	Chairs' Assurance Reports: a) Audit Committee b) Education, Research & Innovation Committee c) Finance & Activity Committee d) People Committee e) Quality Committee f) Senior Leadership Team	Report	Monitor	Committee Chairs
22.	Senior Leadership Team Terms of Reference	Report	Approve	CEO
Closing Business				
23.	Any Other Business (to be agreed with the Chairman)	-	-	Chairman
24.	Board Effectiveness: - What has gone well - Even better if	Verbal	Consider	Chairman
The Board resolves that members of the public be excluded from the remainder of the meeting having regard to the confidential nature of the business to be transacted, publicity on which would be prejudicial to the public interest.				
Date of next Board of Directors' meeting (in Public) – **Tuesday 2 November 2021, 10:00 am**				

Apologies to: Andrea Prime, Trust Secretary - andrea.prime@qehkl.nhs.uk