QEH Top 3 Risks as of 27 September 2021

RISK ID	SUMMARY DESCRIPTION	EXECUTIVE OVERSIGHT
392	**Roof Risk:** This risk is in relation to the potential for harm to patients and staff caused by the potential catastrophic failure of the roof structure; this is because the building lifespan was originally designed to last 25 years and the building is now 40 years old.	Director of Finance
2849 & 2853	**Cyber Risks:** There are 2 risks relating to cyber security on the Trust Significant Risk Register. 2849 is in relation to the potential loss of systems in the event of attack, and 2853 is in relation to the potential theft of data/information in the event of attack. While significant work is ongoing within the digital team to ensure the Trust is fully prepared in the event of an attack, the potential for harm caused by an attack remains high.	Deputy CEO
2244 2634 2199 2915 2643	**Risk of Patient Harm due to Delays in Accessing Treatment:** There are 5 separate risks on the Significant Risk Register in relation to the potential for patient harm due to delays in accessing treatment, all of which are aligned to KSO 1.	Chief Operating Officer & Medical Director

As of 27 September 2021, there were 11 significant risks on the Trust's Significant Risk Register, including 2 of the Trust's Principal Risks:

- 2 Risks scoring 20 (includes 1 Principal Risk)
- 8 Risks scoring 16 (includes 1 Principal Risk)
- 1 Risk scoring 15

Principle Risks Aligned to the BAF

KSO – KEY STRATEGIC OBJECTIVES: THE TRUST HAS 6 KSOs AS SET OUT BELOW:						
	KSO 1	**KSO 2**	**KSO 3**	**KSO 4**	**KSO 5**	**KSO 6**
OBJECTIVE	Safe and Compassionate Care	Modernise Hospital and Estate	Staff Engagement	Partnership Working, Clinical and Financial Sustainability	Healthy Lives: Staff and Patients	Investing in Our Staff
PRINCIPAL RISK	**ID 2592 (16): There is a risk that patients may receive sub-optimal care / treatment, with failures in:** **- Outcomes** **- Safety** **- Experience**	**ID 2757 (20): There is a risk that patients may receive sub-optimal care/treatment due to potential failures associated with the Trust's Estate, Digital Infrastructure and Medical Equipment**	**Risk ID 2758 (9): There is a risk that Trust leaders may be unable to strengthen staff engagement and trust, impacting on the development of an open culture at the Trust** **Risk ID 2791 (12): There is a risk that the underlying organisational culture impacts on the improvements that are necessary to patient and staff experience which will prevent QEH moving forward at the required pace. Specifically, there is a requirement for urgent and significant improvement in relation to staff attitudes and behaviours**	**Risk ID 2759 (12): There is a risk that the Trust is unable to work effectively with patients and system partners to improve patient pathways. This could impact the Trust's ability to ensure clinical and financial sustainability**	**Risk ID 2760 (12): There is a risk that the Trust is unable to adequately support our patients to improve their health and clinical outcomes**	**Risk ID 2761 (12): There is a risk that Trust leaders are unable to maximise opportunities for staff which could impact on the ability of staff to deliver outstanding care**
ALIGNED SIGNIFICANT RISKS	**ID 2643 Cancer Waiting times (16)** **ID 2643 Diagnostic waiting (16)** **ID 2244 Lack of MH beds (16)** **ID 2915 Risk of Harm due to increased waiting times for elective surgery (16)** **ID 2199 Timely Access to Emergency Care including ambulance handover and Time Spent in the Emergency Department (15)**	**ID 392 Roof (20)** **ID 2849 Cyber attack (16)** **ID 2853 Cyber attack (16)** **ID 2930 Delays to Imaging and Reporting of examinations owing to Implementation of RIS/PACS (16)**	**None**	**None**	**None**	**None**