The Queen Elizabeth Hospital King's Lynn
NHS Foundation Trust

Meeting:	Board of Directors (in Public)		
Meeting Date:	5 April 2022	**Agenda item:**	16
Report Title:	Integrated Care System Update		
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Executive Sponsor:	Caroline Shaw, CEO		

Implications

Link to key strategic objectives
[highlight which KSO(s) this recommendation aims to support]

KSO1	KSO2	KSO3	KSO4	KSO5	KSO6
Safe and compassionate care	*Modernise hospital and estate*	*Staff engagement*	***Partnership working, clinical and financial sustainability***	*Healthy lives staff and patients*	*Investing in our staff*

Board assurance framework	Partnership working is set out in KS04. The BAF updates are received and reviewed within the Senior Leadership Team and the Finance and Activity Committee.	
Significant risk register	No significant risks aligned	
	Y/N	If Yes state impact/ implications and mitigation
Quality		
Legal and regulatory		
Financial		

Assurance route

Previously considered by:	Senior Leadership Team

Executive summary

Action required:	Approval	Information	**Discussion**	Assurance	Review

Purpose of the report:	The purpose of this paper is to provide the Board of Directors with an update on key areas of work within the Norfolk and Waveney ICS.
Summary of Key issues:	<u>Norfolk and Waveney Hospitals Group Committees / Acute Provider Collaboration</u> The Board of Directors is asked to note that the N&WHGC met on 14 March 2022. Detailed discussions continue to take place around the key cross-system programmes of work focusing on delivery of improvements within Urgent and Emergency Care, Elective Care and Financial Recovery.

	Under the direction of the N&WHGC, one aligned Board paper was developed for discussion and approval by the Board of Directors (in private) at the late February / early March meetings. The aim of the paper was to provide clarity in relation to the next steps for focus and delivery by the N&WHGC aligned to the three top operational priorities. Alongside this, detailed work is now underway to develop an acute Clinical Strategy for Norfolk and Waveney. This will be a key underpinning workstream to support us moving forward with greater collaboration and integration and is being driven forward by the Hospital Services Strategy Programme. Detailed updates are being provided to the three Councils of Governors. The Governors Forum continues to meet and is providing an opportunity for Governor representatives from each of the three acute hospitals within Norfolk and Waveney to discuss and agree effective communication and engagement with Governors in relation to acute provider collaboration. <u>Integrated Care System</u> The Board of Directors is asked to note that work continues within the Norfolk and Waveney ICS to ensure that the appropriate governance arrangements are in place for the formal establishment of the Integrated Care Board (ICB) within Norfolk and Waveney by July 2022 with recruitment to the Non-Executive and Executive posts for the ICB well underway. Within Norfolk and Waveney the intention is to run the ICB in shadow format from 1 April 2022 to 1 July 2022. The Trust remains fully engaged with both the Cambridgeshire and Peterborough Integrated Care System and the Lincolnshire Integrated Care System and is involved in the development of Place Based Care priorities for both ICS'. <u>Place Based Care</u> Work continues at a local level in relation to the development of Place Based Care with agreed priorities for focus of workforce, systems integration and health inequalities. Work is now underway to align key projects and deliverables to these priorities for the benefit of our local population. The positive work which is being done within West Norfolk in relation to health inequalities and population health management will be threaded through the developing Place Based Care priorities to ensure that we are aspiring to meet the needs of our local population.

	<u>Health Inequalities</u> The Board of Directors is asked to note that the Trust has been successful in receiving fixed term funding from the Health Foundation / Health Anchors Learning Network to lead on a specific piece of work to develop a shared local plan between health and care partners for enabling our most deprived communities to access employment across our local workforce. A detailed update paper on the Trust's response to Health Inequalities has been developed for consideration by the Quality Committee. It includes a clear overview of the Trust and wider system response to the focus on preventing ill-health and tackling health inequalities, specifically aligned to elective recovery.
Recommendation:	The Board of Directors is asked to **discuss** the update as included within this report.
Acronyms	CiC – Committees in Common ICB – Integrated Care Board ICP – Integrated Care Partnership ICS – Integrated Care System JPUH – James Paget University Hospital NHS Trust N&WHGC – Norfolk and Waveney Hospitals group Committees NCH&C - Norfolk Community Health and Care NNUH – Norfolk and Norwich University Hospital NHS Trust NSFT - Norfolk and Suffolk Foundation Trust N&WCCG - Norfolk & Waveney Clinical Commissioning Group PCN – Primary Care Network VCSE - Voluntary Community and Social Enterprise