The Queen Elizabeth Hospital King's Lynn
NHS Foundation Trust

Meeting:	Board of Directors (in Public)		
Meeting Date:	5 April 2022	**Agenda item:**	12
Report Title:	Integrated Performance Report (IPR) – February 2022 Data		
Author:	Nigel Hall, Chief Digital and Information Officer		
Executive Sponsor:	Laura Skaife-Knight, Deputy CEO		

Implications

Link to key strategic objectives
[highlight which KSO(s) this recommendation aims to support]

KSO1	KSO2	KSO3	KSO4	KSO5	KSO6
Safe and compassionate care	**Modernise hospital and estate**	**Staff engagement**	**Partnership working, clinical and financial sustainability**	**Healthy lives staff and patients**	**Investing in our staff**

Board assurance framework	The IPR covers all key performance indicators for the Trust, across all Strategic Objectives. The appropriate BAF updates are received and reviewed within the Finance and Activity Committee, Quality Committee, People Committee and Senior Leadership Team.	
Significant risk register	Approved significant risks open across the Trust align to the Strategic Objectives and are monitored through the Trust committee structure.	
	Y/N	If Yes state impact/ implications and mitigation
Quality	Y	As monitored through Committees
Legal and regulatory	Y	As monitored through Committees
Financial	Y	As monitored through Committees

Assurance route

Previously considered by:	IPR data has been reviewed and considered by SLT and Committees.

Executive summary

Action required:	Approval	Information	Discussion	**Assurance**	Review
Purpose of the report:	The Trust is required to provide assurance in relation to performance management, demonstrating that it has rigorous processes in place in order to appropriately identify, escalate and resolve areas of performance which are of concern in a timely manner. The IPR enables clear visibility of all key performance metrics and actions which are in place to sustain and improve performance. Focusing on the data using Statistical Process Control enables greater visibility and oversight. This, in turn, provides focus to ongoing issues in relation to performance rather than those which are delivering within the parameters of agreed statistical variation.				

Summary of Key issues:	This month the IPR has been redesigned following extensive discussions with Key Stakeholders. The full Executive Summary is contained within the attached report.
Recommendation:	The Board of Directors is asked to note the contents of this report, specifically the actions which are being taken to maintain and improve performance where appropriate.
Acronyms	AHP: Allied Health Professional BAF: Board Assurance Framework CCU: Critical Care Unit COPD: Chronic Obstructive Pulmonary Disease EEAST: East of England Ambulance Service Trust FFT: Friends and Family Test HSMR: Hospital Standardised Mortality Ratios KPI: Key Performance Indicator LMS: Local Maternity System LSCS: Lower Segment Caesarean Section RTT: Referral to Treatment SHMI: Standardised Hospital Mortality Index VTE: Venous thromboembolism